



# Certified Chief Information Security Officer (CCISO)

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## Course Outline

*(Version 3)*

### Domain 01 - Governance

1. Define, Implement, Manage, and Maintain an Information Security Governance Program
  - 1.1. Form of Business Organization
  - 1.2. Industry
  - 1.3. Organizational Maturity
2. Information Security Drivers
3. Establishing an information security management structure
  - 3.1. Organizational Structure
  - 3.2. Where does the CISO fit within the organizational structure?
  - 3.3. The Executive CISO
  - 3.4. Nonexecutive CISO
4. Laws/Regulations/Standards as drivers of Organizational Policy/Standards/Procedures
  - 4.1. NIST Risk Management Guidance
  - 4.2. NIST RMF
5. Managing an enterprise information security compliance program
  - 5.1. Security Policy
    - 5.1.1. Necessity of a Security Policy
    - 5.1.2. Security Policy Challenges
  - 5.2. Policy Content
    - 5.2.1. Types of Policies
    - 5.2.2. Policy Implementation
  - 5.3. Reporting Structure

- 5.4. Standards and best practices
- 5.5. Leadership and Ethics
- 5.6. EC-Council Code of Ethics
- 6. Risk Management
  - 6.1. The Essentials of Risk Management
- 7. Risk mitigation, risk treatment, and acceptable risk
  - 7.1. Risk Treatment
  - 7.2. Risk Treatment Options
    - 7.2.1. Risk Modification or Mitigation
    - 7.2.2. Risk Retention or Acceptance
    - 7.2.3. Risk Avoidance or Elimination
    - 7.2.4. Risk Sharing or Transfer
  - 7.3. Risk Categories
- 8. Risk management frameworks
  - 8.1. ISO 27005
  - 8.2. Context Establishment
  - 8.3. Risk Assessment
    - 8.3.1. Risk Assessment: ISO 27005 Section 8
  - 8.4. Risk Treatment
  - 8.5. Risk Acceptance
  - 8.6. Risk Feedback
  - 8.7. Risk Monitoring and Review
  - 8.8. Risk Communication and Consultation
- 9. NIST
  - 9.1. NIST Risk Management and Assessment
  - 9.2. NIST Risk Management Hierarchy
  - 9.3. NIST Risk Assessment Process
- 10. Other Frameworks and Guidance (ISO 31000, TARA, OCTAVE, FAIR, COBIT, and ITIL)
  - 10.1. ISO 31000
  - 10.2. Threat Agent Risk Assessment (TARA)

- 10.3. Operationally Critical Threat, Asset, and Vulnerability Evaluation (OCTAVE) Allegro
- 10.4. Factor Analysis of Information Risk (FAIR)
- 10.5. COBIT Risk Management
- 10.6. ITIL Risk Management
- 11. Risk management plan implementation
  - 11.1. Context Establishment
  - 11.2. Risk assessments
    - 11.2.1. Risk Identification
    - 11.2.2. Risk Analysis
    - 11.2.3. Risk Evaluation
  - 11.3. Risk Treatment
    - 11.3.1. Risk Modification
    - 11.3.2. Risk Retention
    - 11.3.3. Risk Avoidance
    - 11.3.4. Risk Sharing
    - 11.3.5. Residual Risk
  - 11.4. Risk Acceptance
  - 11.5. Risk Management Feedback Loops
    - 11.5.1. Risk Communication and Consultation
    - 11.5.2. Risk Monitoring and Review
- 12. Ongoing third-party risk management
  - 12.1. Ongoing Risk Management
  - 12.2. Disposition
    - 12.2.1. Type of Sanitization
- 13. Risk management policies and processes
- 14. Conclusion

## **Domain 2 - Security Risk Management, Controls, & Audit Management**

- 1. INFORMATION SECURITY CONTROLS
  - 1.1. Identifying the Organization's Information Security Needs
    - 1.1.1. Identifying the Optimum Information Security Framework

- 1.1.2. Designing Security Controls
- 1.1.3. Control Lifecycle Management
- 1.1.4. Control Classification
- 1.1.5. Control Selection and Implementation
- 1.1.6. Control Catalog
- 1.1.7. Control Maturity
- 1.1.8. Monitoring Security Controls
- 1.1.9. Remediating Control Deficiencies
- 1.1.10. Maintaining Security Controls
- 1.1.11. Reporting Controls
- 1.1.12. Information Security Service Catalog
- 2. COMPLIANCE MANAGEMENT
  - 2.1. Acts, Laws, and Statutes
  - 2.2. Regulations
  - 2.3. Standards
- 3. GUIDELINES, GOOD AND BEST PRACTICES
  - 3.1. CIS
- 4. AUDIT MANAGEMENT
  - 4.1. Audit Expectations and Outcomes
  - 4.2. IS Audit Practices
- 5. SUMMARY

### **Domain 03 - Security Program Management and Operations**

- 1. PROGRAM MANAGEMENT
  - 1.1. Defining a Security Charter, Objectives, Requirements, Stakeholders, and Strategies
    - 1.1.1. Security Program Charter
    - 1.1.2. Security Program Objectives
    - 1.1.3. Security Program Requirements
    - 1.1.4. Security Program Stakeholders
    - 1.1.5. Security Program Strategy Development
  - 1.2. Executing an Information Security Program

- 1.3. Defining and Developing, Managing and Monitoring the Information Security Program
  - 1.3.1. Defining an Information Security Program Budget
  - 1.3.2. Developing an Information Security Program Budget
  - 1.3.3. Managing an Information Security Program Budget
  - 1.3.4. Monitoring an Information Security Program Budget
- 1.4. Defining and Developing Information Security Program Staffing Requirements
- 1.5. Managing the People of a Security Program
  - 1.5.1. Resolving Personnel and Teamwork Issues
  - 1.5.2. Managing Training and Certification of Security Team Members
  - 1.5.3. Clearly Defined Career Path
  - 1.5.4. Designing and Implementing a User Awareness Program
- 1.6. Managing the Architecture and Roadmap of the Security Program
  - 1.6.1. Information Security Program Architecture
  - 1.6.2. Information Security Program Roadmap
- 1.7. Program Management and Governance
  - 1.7.1. Understanding Project Management Practices and Controls
  - 1.7.2. Identifying and Managing Project Stakeholders
  - 1.7.3. Measuring the Effectives of Projects
- 1.8. Business Continuity Management (BCM) and Disaster Recovery Planning (DRP)
- 1.9. Data Backup and Recovery
- 1.10. Backup Strategy
- 1.11. ISO BCM Standards
  - 1.11.1. Business Continuity Management (BCM)
  - 1.11.2. Disaster Recovery Planning (DRP)
- 1.12. Continuity of Security Operations
  - 1.12.1. Integrating the Confidentiality, Integrity and Availability (CIA) Model
- 1.13. BCM Plan Testing
- 1.14. DRP Testing
- 1.15. Contingency Planning, Operations, and Testing Programs to Mitigate Risk and Meet Service Level Agreements (SLAs)
- 1.16. Computer Incident Response

- 1.16.1. Incident Response Tools
- 1.16.2. Incident Response Management
- 1.16.3. Incident Response Communications
- 1.16.4. Post-Incident Analysis
- 1.16.5. Testing Incident Response Procedures
- 1.17. Digital Forensics
  - 1.17.1. Crisis Management
  - 1.17.2. Digital Forensics Life Cycle
- 2. OPERATIONS MANAGEMENT
  - 2.1. Establishing and Operating a Security Operations (SecOps) Capability
  - 2.2. Security Monitoring and Security Information and Event Management (SIEM)
  - 2.3. Event Management
  - 2.4. Incident Response Model
    - 2.4.1. Developing Specific Incident Response Scenarios
  - 2.5. Threat Management
  - 2.6. Threat Intelligence
    - 2.6.1. Information Sharing and Analysis Centers (ISAC)
  - 2.7. Vulnerability Management
    - 2.7.1. Vulnerability Assessments
    - 2.7.2. Vulnerability Management in Practice
    - 2.7.3. Penetration Testing
    - 2.7.4. Security Testing Teams
    - 2.7.5. Remediation
  - 2.8. Threat Hunting
- 3. Summary

## **Domain 04 - Information Security Core Concepts**

- 1. ACCESS CONTROL
  - 1.1. Authentication, Authorization, and Auditing
  - 1.2. Authentication
  - 1.3. Authorization

- 1.4. Auditing
- 1.5. User Access Control Restrictions
- 1.6. User Access Behavior Management
- 1.7. Types of Access Control Models
- 1.8. Designing an Access Control Plan
- 1.9. Access Administration
2. PHYSICAL SECURITY
  - 2.1. Designing, Implementing, and Managing Physical Security Program
    - 2.1.1. Physical Risk Assessment
  - 2.2. Physical Location Considerations
  - 2.3. Obstacles and Prevention
  - 2.4. Secure Facility Design
    - 2.4.1. Security Operations Center
    - 2.4.2. Sensitive Compartmented Information Facility
    - 2.4.3. Digital Forensics Lab
    - 2.4.4. Datacenter
  - 2.5. Preparing for Physical Security Audits
3. NETWORK SECURITY
  - 3.1. Network Security Assessments and Planning
  - 3.2. Network Security Architecture Challenges
  - 3.3. Network Security Design
  - 3.4. Network Standards, Protocols, and Controls
    - 3.4.1. Network Security Standards
    - 3.4.2. Protocols
    - 3.4.3. Network Security Controls
  - 3.5. Wireless (Wi-Fi) Security
    - 3.5.1. Wireless Risks
    - 3.5.2. Wireless Controls
  - 3.6. Voice over IP Security
4. ENDPOINT PROTECTION
  - 4.1. Endpoint Threats

- 4.2. Endpoint Vulnerabilities
- 4.3. End User Security Awareness
- 4.4. Endpoint Device Hardening
- 4.5. Endpoint Device Logging
- 4.6. Mobile Device Security
  - 4.6.1. Mobile Device Risks
  - 4.6.2. Mobile Device Security Controls
- 4.7. Internet of Things Security
  - 4.7.1. Protecting IoT Devices
- 5. APPLICATION SECURITY
  - 5.1. Secure SDLC Model
  - 5.2. Separation of Development, Test, and Production Environments
  - 5.3. Application Security Testing Approaches
  - 5.4. DevSecOps
  - 5.5. Waterfall Methodology and Security
  - 5.6. Agile Methodology and Security
  - 5.7. Other Application Development Approaches
  - 5.8. Application Hardening
  - 5.9. Application Security Technologies
  - 5.10. Version Control and Patch Management
  - 5.11. Database Security
  - 5.12. Database Hardening
  - 5.13. Secure Coding Practices
- 6. ENCRYPTION TECHNOLOGIES
  - 6.1. Encryption and Decryption
  - 6.2. Cryptosystems
    - 6.2.1. Blockchain
    - 6.2.2. Digital Signatures and Certificates
    - 6.2.3. PKI
    - 6.2.4. Key Management
  - 6.3. Hashing



- 6.4. Encryption Algorithms
- 6.5. Encryption Strategy Development
  - 6.5.1. Determining Critical Data Location and Type
  - 6.5.2. Deciding What to Encrypt
  - 6.5.3. Determining Encryption Requirements
  - 6.5.4. Selecting, Integrating, and Managing Encryption Technologies
- 7. VIRTUALIZATION SECURITY
  - 7.1. Virtualization Overview
  - 7.2. Virtualization Risks
  - 7.3. Virtualization Security Concerns
  - 7.4. Virtualization Security Controls
  - 7.5. Virtualization Security Reference Model
- 8. CLOUD COMPUTING SECURITY
  - 8.1. Overview of Cloud Computing
  - 8.2. Security and Resiliency Cloud Services
  - 8.3. Cloud Security Concerns
  - 8.4. Cloud Security Controls
  - 8.5. Cloud Computing Protection Considerations
- 9. TRANSFORMATIVE TECHNOLOGIES
  - 9.1. Artificial Intelligence
  - 9.2. Augmented Reality
  - 9.3. Autonomous SOC
  - 9.4. Dynamic Deception
  - 9.5. Software-Defined Cybersecurity
- 10. Summary

## **Domain 05 - Strategic Planning, Finance, Procurement and Vendor Management**

- 1. STRATEGIC PLANNING
  - 1.1. Understanding the Organization
    - 1.1.1. Understanding the Business Structure
    - 1.1.2. Determining and Aligning Business and Information Security Goals

- 1.1.3. Identifying Key Sponsors, Stakeholders, and Influencers
- 1.1.4. Understanding Organizational Financials
- 1.2. Creating an Information Security Strategic Plan
  - 1.2.1. Strategic Planning Basics
  - 1.2.2. Alignment to Organizational Strategy and Goals
  - 1.2.3. Defining Tactical Short, Medium, and Long-Term Information Security Goals
  - 1.2.4. Information Security Strategy Communication
  - 1.2.5. Creating a Culture of Security
- 2. Designing, Developing, and Maintaining an Enterprise Information Security Program
  - 2.1. Ensuring a Sound Program Foundation
  - 2.2. Architectural Views
  - 2.3. Creating Measurements and Metrics
  - 2.4. Balanced Scorecard
  - 2.5. Continuous Monitoring and Reporting Outcomes
  - 2.6. Continuous Improvement
  - 2.7. Information Technology Infrastructure Library (ITIL) Continual Service Improvement (CSI)
- 3. Understanding the Enterprise Architecture (EA)
  - 3.1. EA Types
    - 3.1.1. The Zachman Framework:
    - 3.1.2. The Open Group Architecture Framework (TOGAF)
    - 3.1.3. Sherwood Applied Business Security Architecture (SABSA)
    - 3.1.4. Federal Enterprise Architecture Framework (FEAF)
- 4. FINANCE
  - 4.1. Understanding Security Program Funding
  - 4.2. Analyzing, Forecasting, and Developing a Security Budget
    - 4.2.1. Resource Requirements
    - 4.2.2. Define Financial Metrics
    - 4.2.3. Technology Refresh
    - 4.2.4. New Project Funding
    - 4.2.5. Contingency Funding

- 4.3. Managing the information Security Budget
  - 4.3.1. Obtain Financial Resources
  - 4.3.2. Allocate Financial Resources
  - 4.3.3. Monitor and Oversight of Information Security Budget
  - 4.3.4. Report Metrics to Sponsors and Stakeholders
  - 4.3.5. Balancing the Information Security Budget
- 5. PROCUREMENT
  - 5.1. Procurement Program Terms and Concepts
    - 5.1.1. Statement of Objectives (SOO)
    - 5.1.2. Statement of Work (SOW)
    - 5.1.3. Total Cost of Ownership (TCO)
    - 5.1.4. Request for Information (RFI)
    - 5.1.5. Request for Proposal (RFP)
    - 5.1.6. Master Service Agreement (MSA)
    - 5.1.7. Service Level Agreement (SLA)
    - 5.1.8. Terms and Conditions (T&C)
  - 5.2. Understanding the Organization's Procurement Program
    - 5.2.1. Internal Policies, Processes, and Requirements
    - 5.2.2. External or Regulatory Requirements
    - 5.2.3. Local Versus Global Requirements
  - 5.3. Procurement Risk Management
    - 5.3.1. Standard Contract Language
- 6. VENDOR MANAGEMENT
  - 6.1. Understanding the Organization's Acquisition Policies and Procedures
    - 6.1.1. Procurement Life cycle
  - 6.2. Applying Cost-Benefit Analysis (CBA) During the Procurement Process
  - 6.3. Vendor Management Policies
  - 6.4. Contract Administration Policies
    - 6.4.1. Service and Contract Delivery Metrics
    - 6.4.2. Contract Delivery Reporting
    - 6.4.3. Change Requests

- 6.4.4. Contract Renewal
- 6.4.5. Contract Closure
- 6.5. Delivery Assurance
  - 6.5.1. Validation of Meeting Contractual Requirements
  - 6.5.2. Formal Delivery Audits
  - 6.5.3. Periodic Random Delivery Audits
  - 6.5.4. Third-Party Attestation Services (TPRM)
- 7. Summary